

**TIMIA CAPITAL CORP.**  
**MANAGEMENT DISCUSSION AND ANALYSIS**

The following discussion and analysis is for the quarter ended August 31, 2021. This MD&A was approved by the Board of Directors on October 15, 2021.

**INTRODUCTION**

The Management's Discussion and Analysis (MD&A) for the three and nine month quarter ended August 31, 2021 provides detailed information on the operating activities, performance and financial position of TIMIA Capital Corp. "TIMIA", the "Company", "we", "us" or "our" refer to TIMIA Capital Corp. and its consolidated entities. This analysis of the operating results and financial position of the Company should be read in conjunction with the August 31, 2021 condensed consolidated interim Financial Statements and related Notes (the "Financial Statements"), which have been prepared in accordance with International Financial Reporting Standards ("IFRS"). All monetary amounts are expressed in Canadian dollars unless otherwise indicated. This discussion and analysis may contain forward-looking statements about the Company's future prospects, and the Company provides no assurance that actual results will meet management's expectations. Additional information relating to TIMIA Capital Corp. is available on SEDAR at [www.sedar.com](http://www.sedar.com).

TIMIA Capital Corp. is listed on the TSX Venture Exchange (the "TSX-V") trading under the symbol "TCA".

**FORWARD-LOOKING STATEMENTS**

Certain statements contained in this MD&A constitute "forward-looking information" and "forward-looking statements", collectively "forward looking statements". All statements other than statements of historical fact may be forward-looking statements. Forward-looking statements are often, but not always, identified by the use of words such as "seek", "anticipate", "plan", "continue", "estimate", "designed", "expect", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe" and similar expressions. These statements are subject to a variety of risks and uncertainties which could cause actual events or results to differ from those reflected in the forward-looking statements. Based on current available information, the Company believes that the expectations reflected in those forward-looking statements are reasonable, but no assurance can be given that those expectations will prove to be correct. The forward-looking statements in this MD&A are expressly qualified by this statement, and readers are advised not to place undue reliance on the forward-looking statements.

**BUSINESS OVERVIEW**

TIMIA Capital Corporation has developed a proprietary loan origination platform that services private market, high-yield loan opportunities, thereby earning recurring fees and a share of the profit. While focusing on the fast growing, global, business-to-business recurring revenue segment, TIMIA's automated loan origination system is applicable to multiple technology sectors, thereby creating scalable and profitable growth for TIMIA's stakeholders. Other sources of revenue include income from the settlement of loans as well as transaction fees from due diligence and similar services. Specific investee financings are contracted for various expected durations typically between 3 and 5 years.

Payments are received monthly and each investment's value is assessed for impairment at each reporting date based on the performance of the Investee's gross revenue and other financial performance measures.

The capital for all of TIMIA's investments comes from private investors through a Limited Partnership fund, lender finance arrangements, co-investor syndication, and issuances of preferred and common shares.

## TIMIA'S BUSINESS AND STRATEGY

The Company targets companies seeking capital in the following three subsectors: Software-as-a-Service (SaaS), software enabled service companies and hardware enabled service companies. Using proprietary software, the Company is able to efficiently originate transactions, automate underwriting as well as manage the loan portfolio and investors on an ongoing basis. The key contributors to growth in value to the shareholders are recurring revenue, continued improvement in efficiency at originating deals, acceleration in number of deals originated and maintaining economies of scale. Management currently believes value for common shareholders is best created by growing capital under management through limited partnerships as it provides income while providing non-dilutive capital. Gross return on the portfolio since inception is 24%.

## Key Statistics

| KEY STATISTICS                         | Nine months ended Aug<br>31, 2021 | Date from inception (August,<br>2015) to August 31, 2021 |
|--|-----------------------------------|--|
| <b>Loan Facilities Issued</b>          | \$26,341,450                      | \$104,717,750  |
| <b>Loan Funds Disbursed</b>            | \$14,961,230                      | \$63,744,550   |
| <b>Loans Settled, Disbursed Value</b>  | \$6,980,471                       | \$27,677,960   |
| <b>interest income</b>                 | \$3,598,730                       | \$15,098,101   |
| <b>Income from Settlement of Loans</b> | \$513,698                         | \$4,146,573  |
| <b>Realized Credit Losses</b>          | \$0                               | \$155,196  |

## Structure and basis of consolidation

Our capital sourcing strategy has evolved from raising capital directly in the form of debt and equity, to raising non-dilutive capital in the form of limited partnerships and lender finance arrangements. Management expects to continue to use non-dilutive sources of capital to increase per share profitability for shareholders as well as improve our ability to scale with growth. To date the following partnerships have been established:

- On March 6, 2019, the Company established its first Limited Partnership ("LP I");
- On November 28, 2019, the Company established TIMIA Capital Holdings Limited Partnership for purposes of facilitating a lender finance arrangement to help fund growth in a warehouse format for future limited partnerships; and
- On July 15, 2020, the Company established its third Limited Partnership ("LP II").

TIMIA Capital GP Inc. and TIMIA Capital II GP Inc. (wholly owned subsidiaries of the Company) each act on behalf of the general partners for LP I and LP II (together the limited partnerships). The Company owns 12.4% and 5.0% of total units as at August, 2021, respectively of LP I and LP II, while TIMIA Capital Holdings is 100% owned. All the benefits and rewards of ownership of the limited partnership flow to the limited partners; the external parties that funded the limited partnership. The Company earns a management fee and a performance fee for managing the business activities of the limited partnerships. In addition, this capital is non-dilutive to the common shareholders of TIMIA Capital Corp. while providing the common shareholders with a share of the profit (loss) of the limited partnership.

LP II has a functional currency of US dollars. On consolidation the results are translated to the Company's presentation currency of Canadian dollars. As a result, exchange differences arising on consolidation from this translation are recorded in other comprehensive income.

The financial results of the Company as at and for the quarter ended August 31, 2021 discussed in this MD&A include results of operations of TIMIA Capital Corp., TIMIA Capital GP Inc., TIMIA Capital II GP Inc., LP I, TIMIA Capital Holdings Limited Partnership and LP II.

## **RESULTS OF OPERATIONS**

TIMIA continues to build the value and size of its portfolio by expanding the number of companies in its loan portfolio, making follow-on investments in existing portfolio companies and actively assisting in the growth plans of the companies in their portfolio.

## **FINANCIAL HIGHLIGHTS**

For the three months ended August 31, 2021, the Company had the following highlights:

- Interest income from investments was essentially flat at \$1,246,046 compared to \$1,254,651 in the same period last year.
- Income from transaction and other fees increased \$38,124 or 31% to \$161,637 from \$123,513 due to increased volume of transactions
- Income from settlements of loans decreased \$521,616 to \$nil as a result of no portfolio exits in the period.
- Net income decreased 7.8% or \$26,082 to \$307,161 compared to \$333,243 in the same period last year. Net income excluding one-time acquisition costs of \$125,375 was \$181,786;
- Net and comprehensive income was \$1,2418,910 compared to a comprehensive loss of \$73,584 for the same period last year;
- Loan portfolio increased \$9,132,177 from \$25,517,630 to \$34,649,807 the last three months; and
- Disbursed \$8,257,400 in new and follow-on investments and did not exit from any existing loans.

For the nine months ended August 31, 2021, the Company had the following highlights:

- Interest income from investments increased 17% to \$3,598,730 compared to \$3,064,145 in the same period last year;
- Income from transaction and other fees increased \$177,347 or 77% to \$406,740 from \$229,393 due to increased volume of transactions
- Income from settlements of loans decreased \$523,927 to \$513,698 from \$1,037,625 as a result of two portfolio exits in the period (2020-three).
- Net income decreased \$222,244 to \$1,033,754 compared to \$1,255,998 the same period last

- year;
- Net and comprehensive income was \$466,585 compared to a comprehensive income of \$849,171 for the same period last year;
  - Loan portfolio increased from \$27,247,297 to \$34,649,807 in the last nine months, inclusive of five loan buyouts being replaced by ten new investment; and
  - Disbursed \$14,961,230 in new investments and exited from loans totalling \$6,980,471.

## **PORTFOLIO RETURNS AND STATISTICS**

From August, 2015 through to the quarter ended August 31, 2021, the Corporation has completed 43 Financing transactions, either directly, through its subsidiaries or through the LP Funds. The Company has earned a cumulative gross IRR of 24%. Of these 43 transactions, the Corporation settled 18 of these loans due to merger or other re-financing activity and 25 facilities remain in effect at quarter end.

## **REVENUE**

Interest income in the three and nine months ended August 31, 2021 was \$1,246,042 and \$3,598,730, compared to \$1,254,651, and \$3,064,145, a 1% decrease and 17% increase respectively. During the quarter ended August 31, 2021, the Company continued to expand its loan portfolio by completing five new loan transactions and two subsequent disbursements, disbursing funds of \$8,257,400 to six US companies and one Canadian company. The year over year interest income decrease is due to several exits recognized in previous quarters, thereby reducing interest income. While previous exits impacted revenue for the current period, the deployment of \$8,257,400 of investment capital will have a positive impact on future periods.

Specific investee financings are contracted for various expected durations typically between 3 and 5 years. Payments are received monthly and each investment's value is assessed for impairment at each reporting date based on the performance of the investee's gross revenue and other financial performance measures.

Other sources of revenue include income from the settlement of loans as well as transaction fees from due diligence and similar services. The prior year's quarter included a Gain on Settlement of Loans of \$521,616 which has been reclassified to Income from Settlement of Loans.

The Company's revenue is primarily interest income generated from the loan portfolio. As the Company loan portfolio grows, interest revenue increases. Interest revenue also includes changes in amortized cost of loan values included in the portfolio.

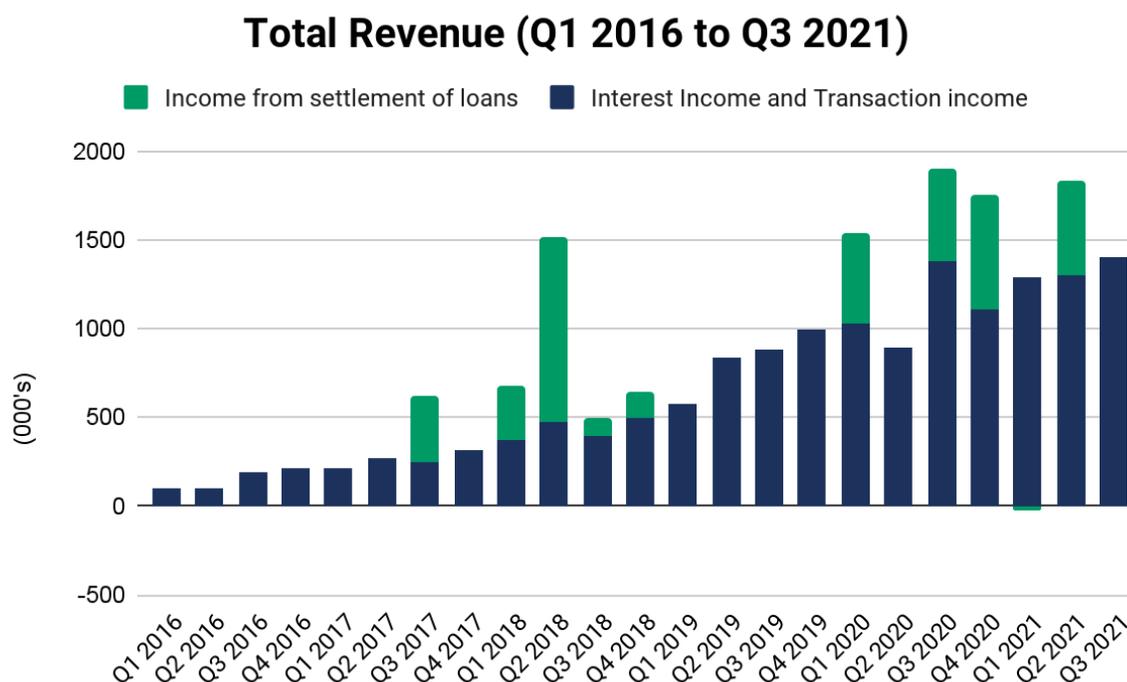
Income from transaction and other fees was \$161,637 and \$403,740 in the three and nine months ended August 31, 2021 compared to \$123,513 and \$229,393 respectively in the comparative period, a significant increase as a result of increased due diligence activity compared to prior year during this period.

Income from settlement of loans for the three and nine months ended August 31, 2021 was \$nil and \$513,698 compared to \$521,616 and \$1,037,625 respectively in the prior year. The nine month period gain was derived from five exits in the period (2020 - two exits). Income realized on loan exits is classified as revenue. While income from early repayment of loans is not the primary focus of the Company's revenue growth forecast, the Company does expect some loans to be repaid prior to maturity either due to change in business needs of the company invested in or as a result of change in ownership

through acquisition.

Total revenue for the three and nine months ended August 31, 2021 decreased 26% and increased 4% to \$1,407,679 and \$4,516,168 compared to \$1,899,780 and \$4,331,163 respectively in the comparative period. Chart 1 shows the increase in revenue since Q1 2016.

Chart 1



## EXPENSES

During the nine month period ended August 31, 2021, the Company significantly reduced interest expense as a result of the redemption of the Series B, C Debentures at the end of fiscal 2020 and full redemption of the Series D Debentures by May 31, 2021. This reduction is partially offset by increased finance costs associated with additional draw of \$1,975,000 on the revolving credit facility during the period. The Company continued to invest into the growth of both the origination of deals and the underlying automated platform, as well as general corporate expenses related to portfolio management and public company expenses:

|   | Three month period ended |                  | Nine month period ended |                    |
|---|--------------------------|------------------|-------------------------|--------------------|
|   | 2021                     | 2020             | 2021                    | 2020               |
| <b>August 31</b>  |                          |                  |                         |                    |
| Operational Expense, not including Finance Costs and Expected Credit Loss | \$815,688                | \$625,439        | \$2,379,169             | \$1,992,493        |
| Interest expenses and Expected Credit Loss                                | \$224,942                | \$369,754        | \$611,308               | \$1,099,148        |
| <b>Total Expenses</b>   | <b>\$1,040,630</b>       | <b>\$995,193</b> | <b>\$2,990,477</b>      | <b>\$3,091,641</b> |

Operational Expenses for the three month period ended August 31, 2021:

- Administrative, management and directors' fees increased \$86,484 or 38% to \$316,974 from \$230,490. This increase is mainly driven by increase in headcount and related salary costs year over year.
- Office, travel, systems, and miscellaneous expenses increased \$41,156 or 49% from \$90,932 to \$132,088. Increased expense levels in the current period relating to increased office and CAM costs, IT serving costs and increased travel year over year;
- Marketing services and promotion expenses increased \$42,423 or 39% from \$109,061 to \$151,484. This increase is driven by increased use and expansion of online marketing tools.
- Accounting and legal expenses decreased \$53,321 or 52% from \$103,081 to \$49,760. Prior year comparative included additional costs related to prospectus filing preparation and additional audit related expenses.
- For the three month period ended, IR, communications and regulatory fees increased \$135,633 or 193% from \$49,052 to \$143,752. In March 2021 the Company entered into an agreement with a Toronto based company that connects public issuers with the investment community. Pursuant to the terms of the agreement, the company will assist TIMIA with aspects of its investor awareness strategy including assisting with TIMIA'S investor marketing strategy, utilizing online technology platforms, and contacting capital market participants. This resulted in a \$45,000 increase in IR expenses. In addition, additional fees were incurred related to preferred share closing and LP II capital raise during the quarter ended.

Interest and Expected Credit Loss (ECL) Expense

- For the three and nine month periods ended Interest expense was \$192,219 and \$615,021, a decrease of \$280,445 and \$548,932 from \$472,664 and \$1,163,953 in the relative comparative periods. The decrease is a result of settlement of debentures.
- For the three and nine month period ended ECL expense was \$32,723 and recovery was (\$3,713) compared to recovery of (\$102,910) and (\$64,805) in the relative comparative periods, an increase in expense \$135,633 and \$61,092.

## **FOREIGN EXCHANGE AND FORWARD CONTRACTS**

US dollar denominated investments and subsidiaries are converted to Canadian dollars quarterly at the then prevailing quarter end exchange rates. At the start of the Company's fiscal year, December 1, 2020, the US dollar was trading at 1.30 Canadian Dollars. By the end of the second quarter the US dollar had fallen to 1.21 Canadian dollars and by the third quarter rebounded to 1.2617. Common Shareholder income was affected by movements in foreign exchange rates in several ways including the recognition of unrealised gains/losses on US denominated assets owned directly by TIMIA, and also through the recognition of carried interest income earned by the Company in its capacity as the manager of the limited partnerships.

Foreign exchange losses result from the conversion to Canadian dollars of investments that are denominated in US dollars. During the nine month period, \$336,478 of foreign exchange losses were recognized in the consolidated net income.

Foreign currency translation adjustment is a result of the conversion of the Company's US dollar denominated subsidiary, LP II. These adjustments are included within net income (loss) and

comprehensive Income (loss). During the three and nine month period translation adjustment was a gain of \$911,749 and a loss of \$567,167 respectively. This translation adjustment is a result of consolidation of LP II, a US dollar-based partnership formed in July 2020. Majority of this translation difference arises due to the fluctuation in USD to CAD exchange rates from the date of LP II capital initial closings in 2020. The average exchange rate based on dates of LP II closings was 1.34 compared to a period end close rate of 1.26.

A significant portion of the foreign exchange gains/losses and all of the translation adjustments are unrealized, meaning that increases in the value of the US dollar may result in a reversal of these losses in future periods.

Forward Contracts can be used to manage exposure to foreign exchange losses. TIMIA Capital Corp holds forward contracts to buy \$2,500,000 USD that resulted in an offsetting gain in the nine month period of \$14,500, fully attributable to income allocated to the shareholders of TIMIA, for a net amount receivable under the contract of \$267,000. The decision to use forward contracts to manage foreign currency fluctuation as it relates to the non-controlling interests is made by the investors in LP I and LP II. LP II functions in USD. As such, other than as seen in the consolidated entity, translation adjustments do not have an impact on the results of LP II.

| <b>Attribution of FX Gains/(Losses)</b>                     | <b>Common</b>       | <b>Non-Controlling</b> |                    |
|---|---------------------|------------------------|--------------------|
| <b>For the nine months ended August 31, 2021</b>            | <b>Shareholders</b> | <b>Interests</b>       | <b>Total</b>       |
| Forward contract gain/(loss)                                | 14,500              | -                      | 14,500             |
| Foreign exchange gain/(loss)                                | (103,447)           | (233,031)              | (336,478)          |
| <b>Foreign exchange gain/(loss) in Net Income</b>           | <b>(88,947)</b>     | <b>(233,031)</b>       | <b>(321,978)</b>   |
| Foreign currency translation adjustment                     | (17,880)            | (549,289)              | (567,169)          |
| <b>Foreign exchange gain/(loss) in Comprehensive Income</b> | <b>(\$106,827)</b>  | <b>(\$782,320)</b>     | <b>(\$889,147)</b> |

| <b>Attribution of FX Gains/(Losses)</b>                     | <b>Common</b>       | <b>Non-Controlling</b> |                |
|---|---------------------|------------------------|----------------|
| <b>For the three months ended August 31, 2021</b>           | <b>Shareholders</b> | <b>Interests</b>       | <b>Total</b>   |
| Forward contract gain/(loss)                                | (208,750)           | -                      | (208,750)      |
| Foreign exchange gain/(loss)                                | 268,144             | 6,093                  | 274,237        |
| Foreign exchange gain/(loss) in Net Income                  | 59,394              | 6,093                  | 65,487         |
| Foreign currency translation adjustment                     | 67,986              | 843,763                | 911,749        |
| <b>Foreign exchange gain/(loss) in Comprehensive Income</b> | <b>127,380</b>      | <b>849,856</b>         | <b>977,236</b> |

## **NON-CONTROLLING INTEREST**

### **TIMIA Capital LP I**

Since inception the Company completed a total of \$18,420,000 ("Committed Capital") in financing in its first Limited Partnership ("LP I"). In addition to holding units in LP I, TIMIA is entitled to receive a management fee of 1.5% of Committed Capital for the first six years and 0.75% thereafter. In addition, LP I reimburses TIMIA for operating expenses incurred on its behalf.

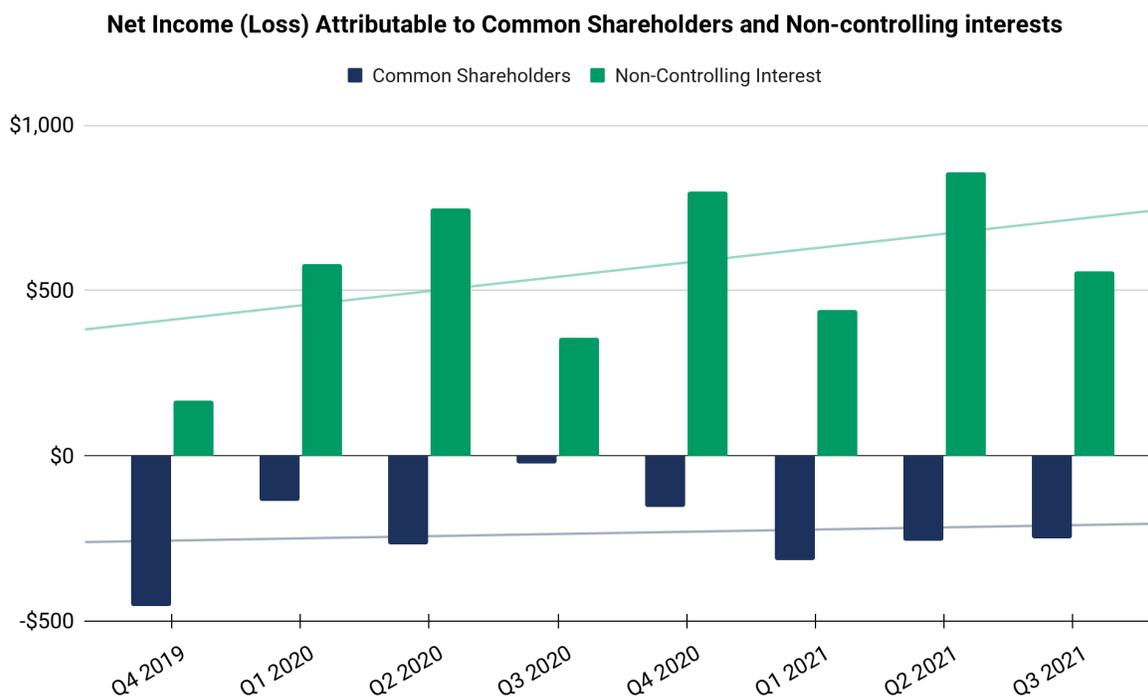
### **TIMIA Capital LP II**

Since inception of LP II, the Company closed financings of \$21,580,459 (US\$16,215,000). The Company is

invested in LP II and is entitled to receive a management fee of 1.5% of Invested Capital and a performance fee based upon the profit of LP II for the life of the fund. In addition, LP II reimburses TIMIA for operating expenses incurred on its behalf.

### ATTRIBUTION OF NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)

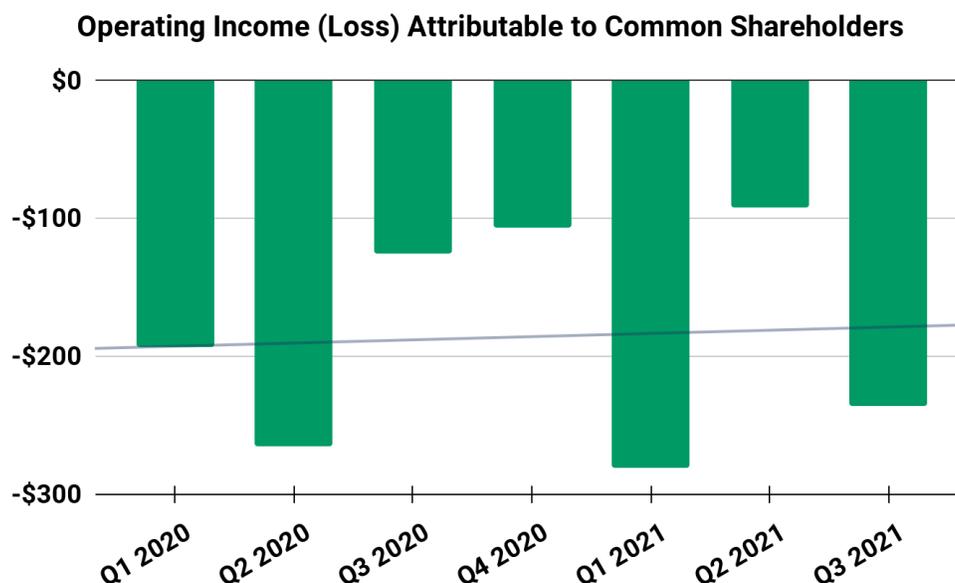
Transactions among LP I, LP II and the Company, including management and administration fees and performance fees earned, are fully eliminated on consolidation. The income statement shows an attribution of income (loss) between shareholders of the Company and the non-controlling interest (in this case, TIMIA's Limited Partners in both LP I and LP II). The following chart shows the progression of the attribution of income (loss) between the shareholders of the Company and the non-controlling interest over the last eight quarters:



Net Income (Loss) attributable to common shareholders improves in tandem with both increases in the size of TIMIA's investment portfolio and continued satisfactory rates of return. As the Company has maintained its loan performance, it has attracted new limited partner investors, thereby increasing its investment portfolio and improving common shareholder Net Income (Loss). In addition to holding investments through Limited Partnerships, the Company holds investments directly as well. Interest income and any gains or losses that relate to these investments are attributed directly to common shareholders.

While Net Income (Loss) attributable to common shareholders includes foreign exchange gain/loss, a significant portion is unrealized and driven by US dollar loans receivable. Foreign exchange gains/loss will continue to fluctuate until the investments are exited. Management is specifically focused on Operating Income attributable to common shareholders as a key performance measurement. The

following chart illustrates Operating Income attributable to common shareholders before foreign exchange gains/losses and forward contract gains over the last 7 periods. Increase in loss in the current period is driven by acquisition costs expensed in the period of \$125,000 relating to the Pivot transaction (see subsequent events).



The Net Income (Loss) and Comprehensive Income (Loss) for the three and nine months ended August 31, 2021 was allocated as follows:

*Non-controlling Interests*

- Net income attributable to non-controlling interests of \$556,935 and \$1,854,530 representing income from investments held by the Limited Partnerships (LP I and LP II) for the three and nine months ended, less allowable costs as defined under the Limited Partnership Agreement, including fees to the manager and expected credit losses.
- Comprehensive income attributable to non-controlling interests of \$1,400,698 and \$1,310,596 for the three and nine months ended includes foreign currency translation adjustments arising from the consolidation of LP II, a US denominated fund with a functional currency of US dollars.

*Shareholders of the Company*

- Net loss attributable to shareholders of the Company of (\$249,774) and (\$820,776) and net loss and comprehensive loss of (\$181,788) and (\$844,011) for the three and nine months ended was allocated to the common share equity holders representing income (loss) from investments held by the Company, all transaction fee income, fees and carry earned from the Limited Partnerships and all expenses not incurred by the Limited Partnership as well as the Company's proportionate interest in LP I and LP II.

When the LP's cumulative returns indicate that carried interest is earned by the Company, the LP's recognize an allocation of capital to the Company.

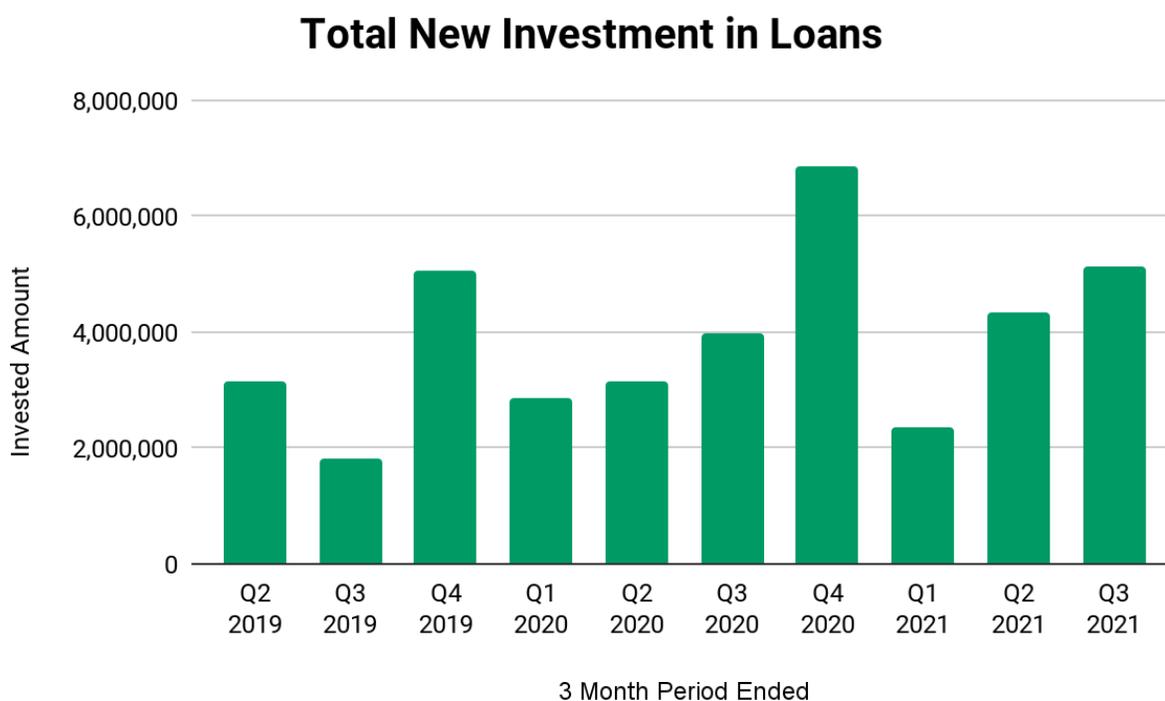
## BALANCE SHEET

### LOANS RECEIVABLE

TIMIA's current portfolio has 25 unique deals with an aggregate facility size of \$64,075,450. Current disbursements extended under those facilities total \$35,010,988. The Company completed five and nine new loan investments for the three and nine months ended August 31, 2021 for a total investment of \$7,308,500 and \$14,961,230. In addition, six loan investments were exited in the nine month period ended for gross proceeds of \$7,827,355 (nil for the three month period). The following table shows the movement in the loan receivable balance, excluding expected credit loss provisions for the nine months ended August 31, 2021:

|  | <b>August 31, 2021</b> |
|--|------------------------|
| Opening balance  | 27,614,080             |
| Advances on loans receivable                           | 14,961,230             |
| Net: interest revenue (expense) and principal payments | (247,913)              |
| Settlement of investments                              | (6,980,471)            |
| Foreign exchange                                       | (335,938)              |
| <b>Closing balance</b>                                 | <b>35,010,988</b>      |

The following chart shows gross investments made each quarter based on cash disbursed:



During the year, the Company has noted an increase in both growth equity financings, and merger and acquisitions activity. This has impacted both the existing portfolio in terms of loan buyouts and financings, as well as loan originations via increased competition in the marketplace. Management expects to see this increased activity continue into the remainder of 2021, leading to continued loan buyouts from a portion of the remaining investee companies.

The Company continues to evaluate new investment opportunities and has capital ready to deploy to new and follow-on investments. Management evaluates these investments in terms of their current revenue, future expected revenue growth, gross margins, earnings, cash flow, market position, and management quality. Furthermore, every month TIMIA monitors each investment in its portfolio in terms of its growth against plan and financial performance on various key financial metrics. Management continues to evaluate the significant liquidity in the marketplace and its impact on credit quality and yields.

TIMIA also manages a small portfolio of equity investments. The Company is actively managing its equity positions to optimize returns to shareholders however it is no longer making new equity investments or follow-on investments in the existing portfolio. From time to time, TIMIA may acquire new equity holdings as a function of its lending activity.

#### SUMMARY OF QUARTERLY RESULTS

|  | Q3 2021       | Q2 2021       | Q1 2021       | Q4-2020       | Q3-2020<br><i>Note 1</i> | Q2-2020                  | Q1-2020       | Q4-2019       |
|--|---------------|---------------|---------------|---------------|--------------------------|--------------------------|---------------|---------------|
| Revenue  | \$ 1,407,679  | \$ 1,837,674  | \$ 1,270,815  | \$ 1,756,853  | \$ 1,899,780             | \$ 891,186               | \$ 1,540,197  | \$ 998,431    |
| Net income (loss)                                    | \$ 307,161    | \$ 602,034    | \$ 124,559    | \$ 645,182    | \$ 333,243               | \$ 478,611               | \$ 444,144    | \$ (287,071)  |
| Net income and Comprehensive income (loss)           | \$ 1,218,910  | \$ (407,229)  | \$ (345,096)  | \$ 506,440    | \$ (73,584)              | \$ 478,611               | \$ 444,144    | \$ (287,071)  |
| Net loss attributable to shareholders of the Company | \$ (249,774)  | \$ (255,576)  | \$ (315,426)  | \$ (155,953)  | \$ (23,580)              | (\$269,127) <sup>1</sup> | \$ (137,684)  | \$ (452,992)  |
| Net income attributable to non-controlling interests | \$ 556,935    | \$ 857,610    | \$ 439,985    | \$ 801,135    | \$ 356,823               | \$ 747,738               | \$ 581,828    | \$ 165,921    |
| Basic and diluted loss per share                     | \$ (0.01)     | \$ (0.01)     | \$ (0.01)     | \$ (0.01)     | \$ (0.00)                | \$ (0.01)                | \$ (0.00)     | \$ (0.01)     |
| Total assets   | \$ 46,087,453 | \$ 39,463,518 | \$ 38,950,912 | \$ 41,923,767 | \$ 37,015,223            | \$ 31,894,045            | \$ 29,995,311 | \$ 27,107,384 |
| Total liabilities                                    | \$ 6,939,295  | \$ 6,669,109  | \$ 5,579,992  | \$ 7,569,075  | \$ 12,705,377            | \$ 14,744,095            | \$ 12,996,351 | \$ 12,809,235 |

*Note 1:* During the three months ended May 31, 2020, income of \$143,000 was re-allocated to Net Income (Loss) attributable non-controlling interest from Net Income (Loss) Attributable Shareholders. This adjustment reflects the cumulative effect of a misallocation of income during the consolidation process during prior periods. As the misallocation is not material to any previous period reported, this has been adjusted in the current period. The chart below reflects the adjusted allocations for the prior periods had this adjustment had been made:

|   | Q4-2020      | Q3-2020     | Q2-2020      | Q1-2020      | Q4-2019      | Q3-2019      |
|---|--------------|-------------|--------------|--------------|--------------|--------------|
| Net income (loss) and comprehensive income attributable to shareholders of the Company Adjusted | \$ (155,953) | \$ (53,618) | \$ (126,127) | \$ (196,684) | \$ (536,992) | \$ (189,781) |
| Non-controlling interests Adjusted  | \$ 801,135   | \$ (19,966) | \$ 604,738   | \$ 640,828   | \$ 249,921   | \$ 135,123   |

## **LIQUIDITY AND SOLVENCY**

As at August 31, 2021, the Company's cash balance was \$8,927,987 and working capital was positive \$13,735,384, compared with \$12,872,769 and \$11,083,664, respectively, as of November 30, 2020. During the nine month period, a portion of the debentures were settled with cash payments.

## **OFF-BALANCE SHEET ARRANGEMENTS**

The Company has no off-balance sheet arrangements.

## **RELATED PARTY TRANSACTIONS**

The Company may have transactions in the normal course of business with individuals (as well as their family members or entities they control) who are related to the Company either as key management personnel or a member of the board of directors. Any such transactions are in the normal course of operations and are measured at market based on exchange amounts. The Company had the following related party transactions:

- (a) Debentures of \$150,000 (November 30, 2020: \$1,107,500) are held by directors, officers, family members of directors and officers and a company controlled by a family member of a director and officer identified as key management personnel. As at August 31, 2021, there was \$1,529 (November 30, 2020: \$1,123,010) due to directors, officers, family members of directors and officers and a company controlled by a director.
- (b) During the nine months ended August 31, 2021, \$20,745 (August 31, 2020: \$55,173) of interest from debentures was accrued or paid to certain directors, officers, family members of directors and officers and a company controlled by a director.
- (c) Accounts payable of \$17,586 (November 30, 2020: \$24,053) was due to directors and/or officers identified as key management personnel as at August 31, 2021.
- (d) Rent expense of \$14,238 (August 31, 2020: \$12,600) was accrued or paid during the nine months ended August 31, 2021 to a third party company controlled by the CFO.
- (e) Investments by officers and directors, and their family members or companies controlled by them, for \$6,592,320 of Limited Partner contributions as at August 31, 2021 and \$5,731,418 at November 30, 2020.

The Company considers the Chief Executive Officer, Chief Financial Officer, Chief Credit Officer, and Directors as key management personnel. Key management compensation for the nine months ended August 31, 2021 and 2020 were as follows:

- (a) Directors fees of \$87,396 (August 31, 2020: \$54,541) were accrued or paid during the nine months ended August 31, 2021.
- (b) Management compensation of \$240,000 (August 31, 2020: \$395,271) was accrued or paid during the nine months ended August 31, 2021.

- (c) Share-based payments expense of \$79,612 (August 31, 2020: \$92,228) were recorded for directors and certain officers identified as key management personnel for the nine months ended August 31, 2021.

## **OUTLOOK**

The following discussion is qualified in its entirety by the caution regarding forward-looking statements at the beginning of this MD&A. The outlook for TIMIA's businesses is contingent on its ability to navigate the current and future impact of COVID-19 on its business.

The Company focuses its investments on recurring revenue and technology based service companies with healthy financial outlooks and a proven record of growth, and intends to fund investment opportunities with a combination of limited partnerships, debt, equity, and operating profits. To facilitate the origination of these investments, the Company is planning continued investment in its origination platform to source potential investees and assess and evaluate opportunities. Management has developed a scalable process to allow for growth in the portfolio in a cost efficient method, an approach management believes is unmatched by its current competitors.

## **SUBSEQUENT EVENTS**

On September 3, 2021, the Company's board of directors declared a quarterly cash dividend of \$0.02 per Series A Preferred Shares, payable on September 30, 2021, to Series A preferred shareholders of record as at September 14, 2021.

On September 1, 2021, the Company disbursed \$1,260,700 (\$1,000,000 USD) to a US based software company on an investment facility for \$1,891,050 (\$1,500,000 USD).

On September 14, 2021, the Company disbursed \$633,050 (\$500,000 USD) as a second disbursement to a US based software company. The total facility of \$1,892,550 (\$1,500,000 USD) is now fully drawn.

On September 21, 2021, the Company closed a series of agreements to acquire the business of Pivot Financial (Pivot), a Canadian-based private lender focused on creative financing solutions for the small and medium business market. The purchase price of \$6,000,000 comprised of issuance of 5,000,000 common shares, issuance of 1,500,000 series A preferred shares and \$1,000,000 cash. Concurrent with the closing of this transaction, the Company completed a private placement of 1,666,667 common shares and \$500,000 of preferred shares. In addition, 250,000 stock options were issued to members of the Pivot management team joining the Company. The Company anticipates using proceeds of the transaction for general corporate purposes. The acquisition will enhance the Company's portfolio of loans and service offerings.

## **FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS**

### **Financial Instruments**

The following table summarizes information regarding the carrying values and classification of the Company's financial instruments as at August 31, 2021 and November 30, 2020:

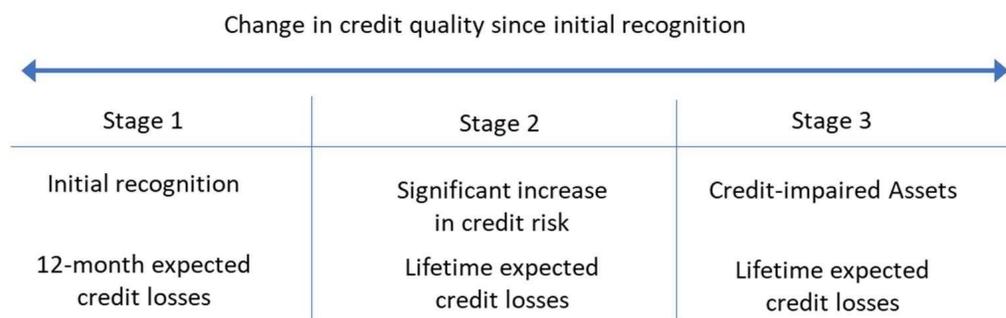
|  | August 31, 2021 | November 30, 2020 |
|--|-----------------|-------------------|
| Cash                                       | \$ 8,927,987    | \$ 12,872,769     |
| Accounts receivable – Amortized cost       | 547,315         | 413,239           |
| Loans receivable – Amortized cost          | 34,649,807      | 27,247,297        |
| Equity investments – FVTPL                 | 1,247,903       | 965,100           |
| Forward contract receivable – FVTPL        | 267,000         | 252,500           |
| Accounts payable – Amortized cost          | 267,928         | 300,967           |
| Revolving credit facility – Amortized cost | 4,485,416       | 2,510,320         |
| Debentures – Amortized cost                | 1,210,221       | 4,134,400         |
| Co-investment obligations – Amortized cost | \$ 257,433      | \$ 279,350        |

The estimated fair values of cash and accounts payable approximate their respective carrying values due to their nature and short terms to maturity. Equity investments and forward contract receivable are carried at their fair value. Loans receivable, accounts receivable, co-investment obligations, revolving credit facility, and debentures are carried at amortized cost.

### Credit Risk

Credit risk is the risk of potential loss to the Company if the counterparty to a financial instrument fails to meet its contractual obligations. The Company's credit risk is primarily attributable to its cash and loan investments. The Company limits exposure to credit risk by maintaining its cash with financial institutions. Deposits held with these institutions may exceed the amount of insurance provided on such deposits. The Company's maximum exposure to credit risk at the reporting date is the carrying value of cash and loan receivable.

In monitoring credit risk the Company performs ongoing credit evaluations of its investees' financial condition. The evaluation considers delinquency trends, sales volumes and the investee's ability to maintain its financial condition. In accordance with IFRS 9, the Company calculates an expected credit loss (ECL) based on the 'three stage' model outlined in the diagram below.



The Company assigns each loan in the portfolio to a credit quality stage of Stage 1, Stage 2 or Stage 3. This credit quality staging is then used to calculate the lifetime ECL. The lifetime ECL is the maximum loss in default adjusted for the probability of loss. At each reporting period, the ECL is calculated for each

loan receivable. The Company periodically reviews the ECL model to determine if industry trends or macro-economic factors have changed, causing a need to adjust the ECL model. In the current period, post-model adjustments were recorded due to specific circumstances relating to the underlying loans.

### Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company maintains sufficient cash balances to meet current working capital requirements. The Company is dependent on obtaining regular financings in order to continue as a going concern. Despite previous success in acquiring these financings, there is no guarantee of obtaining future financings. The Company's cash consists of cash deposited in business accounts held by high credit quality financial institutions. The Company is not invested in any asset backed commercial paper.

|                             | Carrying amount  | Contractual cash flows | Within 1 year    | Within 2 years   | Within 5 years |
|-----------------------------|------------------|------------------------|------------------|------------------|----------------|
|                             | \$               | \$                     | \$               | \$               | \$             |
| Accounts payable            | 267,928          | 267,928                | 267,928          | -                | -              |
| Revolving credit facilities | 4,485,416        | 4,485,416              | 4,485,416        | -                | -              |
| Debentures                  | 1,210,221        | 1,210,221              | 14,676           | 1,195,545        | -              |
| Co-investment obligations   | 257,433          | 257,433                | 54,901           | -                | 202,532        |
| <b>Total</b>                | <b>6,220,998</b> | <b>6,220,998</b>       | <b>4,822,921</b> | <b>1,195,545</b> | <b>202,532</b> |

### Foreign Exchange Risk

The Company's foreign exchange risk is due to the Company's fifteen loan investments totaling US\$22,300,034 which are currently valued at \$27,861,290. In addition, the Company has entered into a forward contract which commits the Company to buy US\$2,500,000 at a fixed exchange rate. Changes in the foreign exchange rate could impact the gain (loss) realized on this contract.

During 2020, the Company also completed a close in a second Limited Partnership ("LP II") which has a functional currency of US dollars. Changes in US and Canadian dollar exchange rates will give rise to foreign currency translation adjustments that may have a material impact on the other comprehensive income recognized by the Company.

### Interest Rate Risk

The Company's exposure to interest rate risk arises from the interest rate impact on its cash. The Company's practice has been to invest cash at floating rates of interest in order to maintain liquidity, while achieving a satisfactory return for shareholders. A 10% change in the interest rate would not result in a material impact on the Company's operations.

### Market Risk

Market risk is the risk that the fair value of, or future cash flows from the Company's financial instruments will significantly fluctuate due to changes in market prices. The value of financial instruments can be

affected by changes in interest rates, foreign exchange rates, and equity prices. The Company is exposed to market risk in trading its investments and unfavourable market conditions could result in dispositions of investments at less than favourable prices. Additionally, the Company adjusts its investments to fair value at the end of each reporting period. This process could result in significant write-downs of the Company's investments over one or more reporting periods, particularly during periods of overall market instability, which could have a significant unfavourable effect on the Company's financial position. The Company manages market risk by having a portfolio of investments not singularly exposed to any one issuer; however, its investment activities are currently concentrated primarily in the technology and energy sectors. The Company also manages its market risk by reviewing commodity prices, individual equity movements, and the stock market to determine the appropriate course of action to be taken by the Company.

#### **MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting. Any system of internal control over financial reporting, no matter how well designed, has inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

In compliance with the requirements of National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings, the Certifying Officers have reviewed and certified the Financial Statements for the three and nine month periods ended August 31, 2021 and 2020, together with other financial information included in the Company's interim securities filings. The Certifying Officers have also certified that disclosure controls and procedures have been designed to provide reasonable assurance that material information relating to the Company is made known within the Company and that they operated effectively during the year.

#### **OUTSTANDING SHARE DATA**

As of August 31, 2021, the Company had 45,855,222 common shares outstanding, 6,485,944 preferred shares outstanding, 4,555,000 stock options, 431,667 share purchase warrants outstanding and 238,759 brokers' warrants outstanding. As of the date of this MD&A, the Company had 52,573,461 common shares outstanding, 10,485,994 preferred shares outstanding, 4,830,000 stock options, 431,667 share purchase warrants outstanding and 238,759 brokers' warrants outstanding.

#### **ON BEHALF OF THE BOARD:**

*"Michael Walkinshaw"*

Chief Executive Officer  
**TIMIA CAPITAL CORP.**